



WOODMEN VALLEY CHAPEL YEAR END ANNUAL REPORT 2010–2011 NEW YEAR PREVIEW 2011–2012

2010–2011 YEAR IN REVIEW

The following data relates to the Woodmen Valley Chapel (WVC) budget year ending September 30, 2011. All numbers are pending review and validation through our annual church audit.

- Recap – By God’s amazing provision through His people, WVC has experienced an extraordinary year of giving. Despite the uncertainty of our national economy, our church family and friends have faithfully and sacrificially provided funding to sustain our operating expenses. Beyond that, our funds have sustained another year of support for the Center for Strategic Ministry (CSM) and our capital replacement needs. With this in mind, it was necessary to draw on our reserve funds.

- Facts and Figures – the following section provides a summary of the main components managed during this past fiscal year (October 1, 2010 through September 30, 2011). Please note that although our end of year evaluation was positive, this past year’s budget (2010–2011) was frozen using the same values for budget year 2009–2010. (This has placed additional burden on this next year’s 2011–2012 budget structure.)

- Annual Budget (2010–2011) – \$9,604,705. The income was supported by expected donations of \$8,814,000 and miscellaneous income of \$790,705 (registrations, conference fees, seminar costs, etc.).
- General Tithes and Offering (GTO) (actual income ending September 30, 2011) – \$9,548,073. This was an actual average of \$183,617 per week for 52 weeks, compared to a requested budget value of \$169,500 per week. We completed our fiscal year at 108% of the requested value. Augmented by some use of reserve funds, it was possible to undertake much needed capital replacement (buildings and equipment), and support the minimum operating needs of the Center for Strategic Ministry (CSM).
- Specific Designated Offering – \$869,918. This category includes specific donations directed to offset our capital needs, funds raised for global emergencies (such as Japan relief), local community outreach (ACTS), etc.
- Non-donation income – \$856,575. This category includes income received for ministry retreats, conference registrations, curriculum, books and printed material, interest received from our reserve fund balance, bookstore sales, etc.
- Total All Income – \$11,274,566.
- Expenses – for the year, our expenses were categorized in three areas.
 1. All ministry operating costs, including personnel, missions, facilities maintenance, debt service, etc. (\$9,565,686).
 2. Center for Strategic Ministry (CSM) – operations, debt service, ministry, etc. (\$986,918).
 3. Depreciation and Amortization – (\$1,080,622).
- Total All Expenses – (-\$11,633,226).
- Total Attendance – WVC experienced a 7% growth in attendance when comparing the end of this fiscal year (September 2011) to the previous year, an average increase of +407 for the year. All adults, students, and children are included in this comparison. This average does not include Christmas attendance (approximately 11,000 in attendance each year).



2011–2012 OPERATIONS PREVIEW

- Our new WVC Fiscal Year began October 1, 2011. Different from previous years' budget format, this new-year budget includes all anticipated expenditures (ministry, capital needs, all CSM costs), offset by anticipated income.
- Maximum Total Projected Expenditures – (-\$11,162,250).
- Minimum Total Projected Income – \$10,502,680.
- General Tithes and Offering (GTO) – an average weekly GTO of \$187,000 represents a 2% increase over the actual average weekly giving for the previous year.
- Percentage Breakdown of spending categories compared to anticipated income includes major components such as:
 - Personnel – 47.9%
 - Debt Service – 10.9%
 - Impact Ministry (missions) – minimum 12% of GTO
- Contingency Plan – the Elders have approved a multifaceted contingency plan to accommodate any unexpected changes to income or overall operations need and spending. This plan is reviewed monthly and reported through the Finance Committee to the Elders.

SUPPLEMENTAL STEWARDSHIP INFORMATION

In support of ministry operations, there are several additional categories of WVC's overall financial profile reviewed below. Awareness and tracking of these categories provides numerous management tools to sustain proper stewardship of our financial resources.

- Reserve – any surplus or shortfall in weekly giving will add to or reduce our reserve, which on October 1, 2011 totaled \$1,028,000. The reserve is used throughout the year to accommodate cashflow, emergency needs, bank balance requirements, and other special needs recommended by the staff through the Finance Committee and approved by the Elders.
- Impact Ministry Funds (missions) – each year a specific percentage of the GTO received by WVC is designated to global missions and local community ministry projects. 12% of our annual GTO (\$1,166,880) and other designated funds (estimated at \$200,000) are allocated through Impact Ministry.
- Debt – WVC and the Center for Strategic Ministry (CSM) have a total debt of \$12.5 Million, carried in bonds, with an annual debt service (principle and interest) of \$1,151,800. This represents 10.9% of all anticipated income. For comparison, a national census of church budget structures indicates that the range of debt service is 0-35% of received donations, with a normal range of 20-25%.
- Woodmen Heights/Center for Strategic Ministry (CSM) – financial support of the current WH campus includes an annual debt payment of (-\$428,110, principle and interest), annual taxes of \$312,024, and annual operation support of \$216,000.

